



Strategic Plan Status Report

IDPH Strategic Plan 2017-2021

January - April 2017

Symbols Key

GOALS

	All Targets Met, Score on indicators increasing		Not All Targets Met, Score on indicators increasing
	All Targets Met, Score on indicators equal to last quarter		Not All Targets Met, Score on indicators equal to last quarter
	All Targets Met, Score on indicators decreasing		Not All Targets Met, Score on indicators decreasing

STRATEGIES

	On Target	> half of scheduled actions completed or in progress
	Caution	≤ half of scheduled actions completed or in progress
	Off Target	> half of scheduled actions not started or behind schedule
	No Information	≥ half of actions with no information (not scheduled to begin yet)

ACTION / ACTIVITIES

	Completed
	In Progress
	Not Started / Behind Schedule
	No Information (Not scheduled to begin yet)

INDICATORS / MEASURES

	Target Met, Trend in Right Direction	Score=6		No Information
	Target Met, No Trend	Score=5		Not Yet Defined
	Target Met, Trend in Wrong Direction	Score=4		
	Target Not Met, Trend in Right Direction	Score=3		
	Target Not Met, No Trend	Score=2		
	Target Not Met, Trend in Wrong Direction	Score=1		

Goals	Indicators	Strategies
 Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).	 Iowa's top health issues identified/published	 Strategy 1.1: Define and communicate chief health strategist (CHS) practices.
	 Data score (TBD), e.g., percent of health issues with data assessed, identified, analyzed, distributed	 Strategy 1.2: Develop, implement, and evaluate models for addressing health issues using CHS practices.
	 Strategy score (TBD), e.g., percent of health issues with statewide strategy developed, adopted, adapted	 Strategy 1.3: IDPH staff demonstrate CHS practices in carrying out health priorities.
	 Percent of staff performance plans with CHS practice identified	
 Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).	 Partnerships: Partnership score (TBD), e.g., coalition/partnership strength for selected issues (Goal 3)	 Strategy 2.1: Strengthen partnerships.
	 Partnerships: Percent of local public health agencies with staff that have attended CHS training	 Strategy 2.2: Implement workforce development strategies to assure human resource capabilities match needs today and in the future.
	 Workforce Development: Percent of employees that agree "IDPH has the right people with the right skills to do its work" (Employee Survey)	 Strategy 2.3: Enhance internal and external communications: improve how people communicate & what is communicated.
	 Workforce Development: Percent of staff participating in training	 Strategy 2.4: Improve organizational practices using QI processes.
	 Workforce Development: Percent of staff participating in informatics and analytical skills training	
	 Communication: Percent of employees that know the IDPH vision (Employee Survey)	
	 Communication: Percent of employees that know the IDPH mission (Employee Survey)	
	 Communication: Percent of employees that see a clear link between their work and the department's strategic plan (Employee Survey)	
	 Communication: Percent of employees satisfied with the information received about what's going on in other parts of the department (Employee Survey)	
	 QI: Department's quality culture score	
	 QI: Percent of IDPH staff who have had exposure to QI in the last year	
	 QI: Percent of IDPH staff with QI in their performance plans	
	 QI: Percent of employees that agree "We have good processes for doing our work" (Employee Survey)	
	 QI: Percent of employees that agree to "I have influence in defining my work processes" (Employee Survey)	
 QI: Percent of employees that agree to "I have influence in improving my work processes" (Employee Survey)		

 Goal 3: Implement a collaborative, department-wide approach to addressing Iowa's top health issues.	 Outcomes/metrics of progress toward improvement of the selected health issues	 Strategy 3.1: Develop and implement collaborative, department-wide activities related to decreasing obesity.
	 Percent of IDPH programs that have activities to address the selected health issues	 Strategy 3.2: Develop and implement collaborative, department-wide activities related to improving nutrition.
	 Percent of programs that incorporate data for the selected health issues into grants, promotions, activities, etc.	 Strategy 3.3: Develop and implement collaborative, department-wide activities related to increasing physical activity.
	 Resources used for the selected health issues (expenditures & receipts)	



Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).

IDPH Strategic Plan (2017-2021)



Indicators

- 
Iowa's top health issues identified/published Dec-16
 IDPH Strategic Plan (2017-2021)
- 
Data score (TBD), e.g., percent of health issues with data assessed, identified, analyzed, distributed Jun-17
 IDPH Strategic Plan (2017-2021)
- 
Strategy score (TBD), e.g., percent of health issues with statewide strategy developed, adopted, adapted Jun-17
 IDPH Strategic Plan (2017-2021)
- 
Percent of staff performance plans with CHS practice identified Jun-17
 IDPH Strategic Plan (2017-2021)

Status

Strategy	Actions/Activities	Action/Activity Start Date	Action/Activity End Date	Action/Activity Analysis
 Strategy 1.1: Define and communicate chief health strategist (CHS) practices.	 Develop/adopt definitions for CHS practices.	1/10/17	7/31/17	Executive Team decided to gather staff input on how CHS should be defined for IDPH. Two methods are planned/ underway: <ol style="list-style-type: none"> All staff survey requesting input (April). Staff listening sessions (May). Following staff input, a team will be used to develop preliminary definitions.
	 Train staff in CHS practices.	7/31/17	12/31/17	
	 Designate CHS mentors/champions.	12/31/17	7/31/18	
 Strategy 1.2: Develop, implement, and evaluate models for addressing health issues using CHS practices.	 Develop model frameworks to assess and evaluate implementation of CHS practices.	7/31/17	12/31/17	
	 Implement model frameworks for selected health issue(s) [Goal 3].	12/31/17	7/31/18	
	 Evaluate and revise model frameworks.	7/31/18	12/31/18	
 Strategy 1.3: IDPH staff demonstrate CHS practices in carrying out health priorities.	 Include CHS practices in employee performance plans.	12/31/17	7/31/18	

Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).

IDPH Strategic Plan (2017-2021)

Indicators

- Partnerships: Partnership score (TBD), e.g., coalition/partnership strength for selected issues (Goal 3)**
 IDPH Strategic Plan (2017-2021) Jun-17
- Partnerships: Percent of local public health agencies with staff that have attended CHS training**
 IDPH Strategic Plan (2017-2021) Jun-17
- Workforce Development: Percent of employees that agree "IDPH has the right people with the right skills to do its work" (Employee Survey)**
 IDPH Strategic Plan (2017-2021) 2017
- Workforce Development: Percent of staff participating in training**
 IDPH Strategic Plan (2017-2021) Dec-16
- Workforce Development: Percent of staff participating in informatics and analytical skills training**
 IDPH Strategic Plan (2017-2021) Jun-17
- Communication: Percent of employees that know the IDPH vision (Employee Survey)**
 IDPH Strategic Plan (2017-2021) 2017
- Communication: Percent of employees that know the IDPH mission (Employee Survey)**
 IDPH Strategic Plan (2017-2021) 2017
- Communication: Percent of employees that see a clear link between their work and the department's strategic plan (Employee Survey)**
 IDPH Strategic Plan (2017-2021) 2017
- Communication: Percent of employees satisfied with the information received about what's going on in other parts of the department (Employee Survey)**
 IDPH Strategic Plan (2017-2021) 2017
- QI: Department's quality culture score**
 IDPH Strategic Plan (2017-2021) Dec-16
- QI: Percent of IDPH staff who have had exposure to QI in the last year**
 IDPH Strategic Plan (2017-2021) Dec-16
- QI: Percent of IDPH staff with QI in their performance plans**
 IDPH Strategic Plan (2017-2021) Dec-16
- QI: Percent of employees that agree "We have good processes for doing our work" (Employee Survey)**
 IDPH Strategic Plan (2017-2021) 2017
- QI: Percent of employees that agree to "I have influence in defining my work processes" (Employee Survey)**
 IDPH Strategic Plan (2017-2021) 2017
- QI: Percent of employees that agree to "I have influence in improving my work processes" (Employee Survey)**
 IDPH Strategic Plan (2017-2021) 2017

Status

Strategy	Actions/Activities	Action/Activity Start Date	Action/Activity End Date	Action/Activity Analysis
? Strategy 2.1: Strengthen partnerships.	? Assess the strength/quality of existing partnerships for the selected health issues [Goal 3].	4/30/17	10/31/17	

	<p> Identify and implement partnership-building activities for the selected health issue(s).</p>	10/31/17	3/31/18	
	<p> Educate/train local public health on CHS role.</p>	3/31/18	1/31/19	
<p> Strategy 2.2: Implement workforce development strategies to assure human resource capabilities match needs today and in the future.</p>	<p> Review and update the department's Workforce Development Plan.</p>	2/17/17	8/31/17	Department coordinator has been keeping informal notes on needed updates to the current WDP.
	<p> Develop at least one cross-sectional team for the selected health issues [Goal 3].</p>	4/30/17	10/31/17	
	<p> Identify and provide training to staff on informatics and analytical skills.</p>	7/31/18	12/31/19	Initial discussions have begun with Education Coordinator and Data Management Program Manager and Community of Practice to discuss current available trainings, potential topics and speakers.
<p> Strategy 2.3: Enhance internal and external communications: improve how people communicate & what is communicated.</p>	<p> Communicate with staff and stakeholders about the IDPH strategic plan.</p>	1/17/17	12/31/17	Staff: Plan was shared with staff via an all staff email from Director and intranet post on January 13. Bus Stop for staff was held on February 22. Participants learned about the process used to develop the IDPH strategic plan; the current vision, mission, and goals: and how they can contribute to the plan's continued development and implementation. Stakeholders: Plan was highlighted in January 26 Director's Quick Reads, which is distributed to staff and a broad group of stakeholders and promoted on IDPH social media channels. Plan was published on IDPH homepage under General Links: IDPH Strategic Plan http://idph.iowa.gov/Portals/1/userfiles/7/Polly/1... and on Director's Office webpage: https://idph.iowa.gov/do
	<p> Continue monthly Bus Stop sessions on important organizational functions/processes.</p>	1/17/17	12/31/17	Have held four Bus Stops in 2017. 1. January: Bureau of Emergency and Trauma Services discussed emergency response. 2. February: Strategic Plan. 3. March: State Hygienic Lab. 4. April: Employee Survey and an update from the Director.
	<p> Provide training to staff on internal and external communication and meeting facilitation.</p>	7/31/18	1/31/19	
<p> Strategy 2.4: Improve organizational practices using QI processes.</p>	<p> Establish a department-wide QI Council.</p>	1/13/17	2/28/17	Members selected 12/19/2016. First council meeting held 1/13/2017.
	<p> Provide QI training to staff.</p>	1/17/17	12/31/17	QI Council training completed 4/20/17. Other trainings for new employees and IDPH staff are scheduled for this year.
	<p> Review and update the QI Plan.</p>	1/17/17	10/31/17	QI council has identified areas to update. Will update plan by 10/20/17 following timeline established in QI council and QI plan.



Complete at least one formal QI project annually.

7/1/17

12/31/17

Formal kick-off of QI Council QI project submission process planned for July all staff meeting.

Indicators

- **Outcomes/metrics of progress toward improvement of the selected health issues**
IDPH Strategic Plan (2017-2021) Jun-17
- ◆ **Percent of IDPH programs that have activities to address the selected health issues**
IDPH Strategic Plan (2017-2021) Jun-17
- **Percent of programs that incorporate data for the selected health issues into grants, promotions, activities, etc.**
IDPH Strategic Plan (2017-2021) Jun-17
- **Resources used for the selected health issues (expenditures & receipts)**
IDPH Strategic Plan (2017-2021) Jun-17

Status

Strategy	Actions/Activities	Action/Activity Start Date	Action/Activity End Date	Action/Activity Analysis
Strategy 3.1: Develop and implement collaborative, department-wide activities related to decreasing obesity. ?	i Document existing department strategies for addressing obesity.	3/28/17	6/30/17	<p>A work group convened in February with representatives from the bureaus of NHP, CDPM and Planning Services. Staff were surveyed in March to determine current implementation of related strategies; 150 staff responded.</p> <p>A documentation form (Strategy Detail Sheet) is being piloted by the Health Promotion and Chronic Disease Promotion Division's CDC Partnership Grant program. In May, once finalized, the Strategy Detail Sheet will be distributed to the 50 staff members that reported implementing related strategies. Responses to this form will document existing department strategies and funding sources for all three areas - obesity, nutrition and physical activity.</p> <p>Opportunities to engage in these areas of work will eventually be communicated with all staff, not just those who reported current involvement or those who have identified opportunities, but have not yet implemented them.</p>
	i Document existing funding sources for obesity-related strategies.	3/28/17	6/30/17	The Strategy Detail Sheet includes a section for documenting funding for existing strategies.
	? Communicate to and educate staff/partners on obesity-related issues.	7/1/17	1/1/18	
	? Develop and implement new collaborative strategies for addressing obesity.	7/1/17	12/31/21	
	? Assess, identify, analyze, and distribute data related to obesity.	7/31/17	1/31/18	

	 Identify potential sources of funding for obesity-related strategies.	7/31/17	12/31/21	
 Strategy 3.2: Develop and implement collaborative, department-wide activities related to improving nutrition.	 Document existing department strategies for improving nutrition.	3/28/17	4/27/17	<p>A work group convened in February with representatives from the bureaus of NHP, CDPM and Planning Services. Staff were surveyed in March to determine current implementation of related strategies; 150 staff responded.</p> <p>A documentation form (Strategy Detail Sheet) is being piloted by the Health Promotion and Chronic Disease Promotion Division's CDC Partnership Grant program. In May, once finalized, the Strategy Detail Sheet will be distributed to the 50 staff members that reported implementing related strategies. Responses to this form will document existing department strategies and funding sources for all three areas - obesity, nutrition and physical activity.</p> <p>Opportunities to engage in these areas of work will eventually be communicated with all staff, not just those who reported current involvement or those who have identified opportunities, but have not yet implemented them.</p>
	 Document existing funding sources for nutrition-related strategies.	3/28/17	6/30/17	The Strategy Detail Sheet includes a section for documenting funding for existing strategies.
	 Communicate to and educate staff/partners on nutrition related issues.	7/1/17	1/1/18	
	 Develop and implement new collaborative strategies for improving nutrition.	7/1/17	12/31/21	
	 Assess, identify, analyze, and distribute data related to nutrition.	7/31/17	1/31/18	
	 Identify potential sources of funding for nutrition-related strategies.	7/31/17	12/31/21	

<p>Strategy 3.3: Develop and implement collaborative, department-wide activities related to increasing physical activity.</p>	<p>i Document existing department strategies for increasing physical activity.</p>	3/28/17	6/30/17	<p>A work group convened in February with representatives from the bureaus of NHP, CDPM and Planning Services. Staff were surveyed in March to determine current implementation of related strategies; 150 staff responded.</p> <p>A documentation form (Strategy Detail Sheet) is being piloted by the Health Promotion and Chronic Disease Promotion Division's CDC Partnership Grant program. In May, once finalized, the Strategy Detail Sheet will be distributed to the 50 staff members that reported implementing related strategies. Responses to this form will document existing department strategies and funding sources for all three areas - obesity, nutrition and physical activity.</p> <p>Opportunities to engage in these areas of work will eventually be communicated with all staff, not just those who reported current involvement or those who have identified opportunities, but have not yet implemented them.</p>
	<p>i Document existing funding sources for physical activity-related strategies.</p>	3/28/17	6/30/17	<p>The Strategy Detail Sheet includes a section for documenting funding for existing strategies.</p>
	<p>? Communicate to and educate staff/partners on physical activity-related issues.</p>	7/1/17	1/1/18	
	<p>? Develop and implement new collaborative strategies for increasing physical activity.</p>	7/1/17	12/31/21	
	<p>? Assess, identify, analyze, and distribute data related to physical activity.</p>	7/31/17	1/31/18	
	<p>? Identify potential sources of funding for physical activity-related strategies.</p>	7/31/17	12/31/21	

Strategy 1.1: Define and communicate chief health strategist (CHS) practices.

IDPH Strategic Plan (2017-2021)

Lead

Director and Deputy Director

Start Date

1/17/17

End Date

12/31/21

Goals

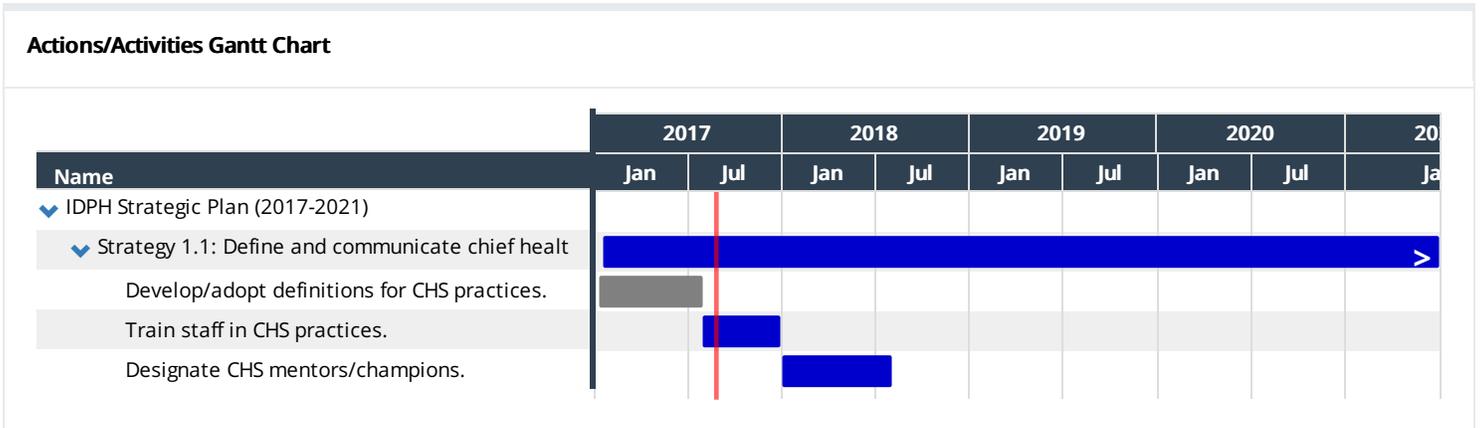

Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).
 IDPH Strategic Plan (2017-2021) Apr-17

Actions/Activities

- 
Develop/adopt definitions for CHS practices.
 IDPH Strategic Plan (2017-2021) 1/10/17 - 7/31/17 Apr-17
- 
Train staff in CHS practices.
 IDPH Strategic Plan (2017-2021) 7/31/17 - 12/31/17 Apr-17
- 
Designate CHS mentors/champions.
 IDPH Strategic Plan (2017-2021) 12/31/17 - 7/31/18 Apr-17

Analysis Apr-17

First action is in progress. Other actions are dependent on completing the first one.



Strategy 1.2: Develop, implement, and evaluate models for addressing health issues using CHS practices.
IDPH Strategic Plan (2017-2021)

Lead

Acute Disease Prevention, Emergency Response & Environmental Health Division Director
Health Promotion & Chronic Disease Prevention Division Director

Start Date

1/17/17

End Date

12/31/21

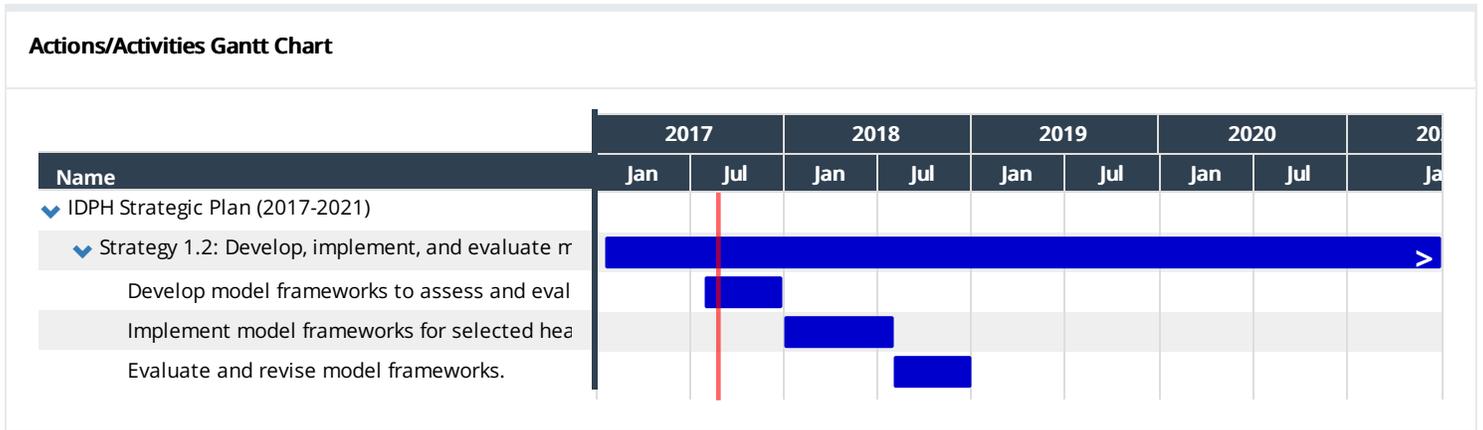
Goals

 **Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).**
IDPH Strategic Plan (2017-2021) Apr-17

- Actions/Activities**
-  **Develop model frameworks to assess and evaluate implementation of CHS practices.**
IDPH Strategic Plan (2017-2021) 7/31/17 - 12/31/17 Apr-17
 -  **Implement model frameworks for selected health issue(s) [Goal 3].**
IDPH Strategic Plan (2017-2021) 12/31/17 - 7/31/18 Apr-17
 -  **Evaluate and revise model frameworks.**
IDPH Strategic Plan (2017-2021) 7/31/18 - 12/31/18 Apr-17

Analysis Apr-17

This strategy will begin once the first action related to the first strategy for Goal 1 has been completed.



Strategy 1.3: IDPH staff demonstrate CHS practices in carrying out health priorities.

IDPH Strategic Plan (2017-2021)

Lead

Deputy Director

Start Date

1/17/17

End Date

12/31/21

Goals

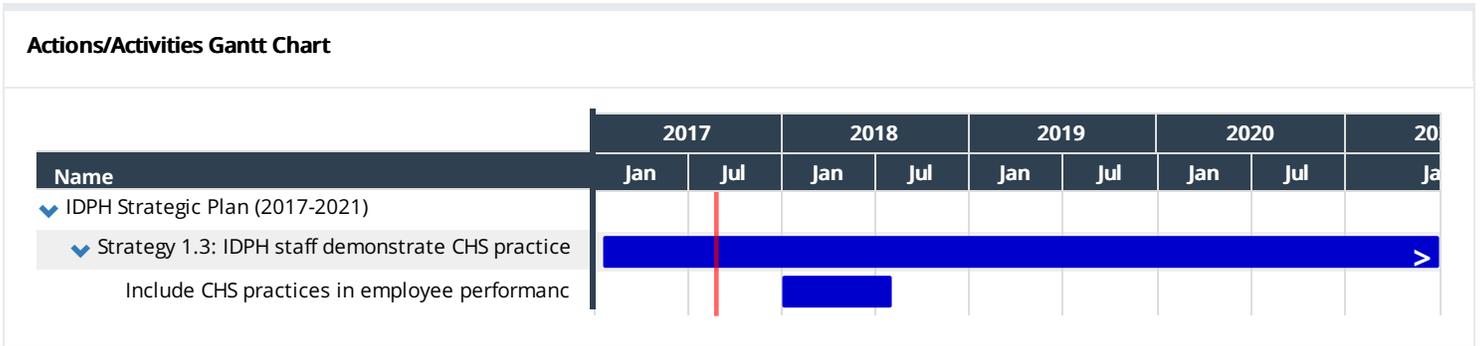

Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).
 IDPH Strategic Plan (2017-2021) Apr-17

Actions/Activities


Include CHS practices in employee performance plans.
 IDPH Strategic Plan (2017-2021) 12/31/17 - 7/31/18 Apr-17

Analysis Apr-17

This strategy will begin once the first action related to the first strategy for Goal 1 is completed.



Lead

Behavioral Health Division Director
Tobacco Use Prevention & Control Division Director

Start Date

1/17/17

End Date

12/31/21

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)
 Apr-17

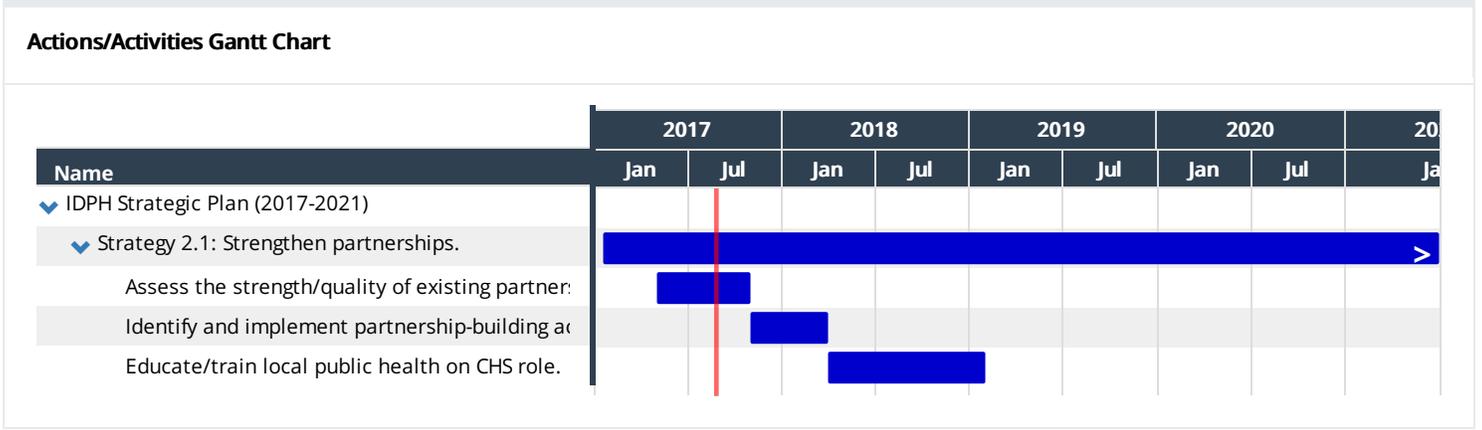
Actions/Activities

- 
Assess the strength/quality of existing partnerships for the selected health issues [Goal 3].
 IDPH Strategic Plan (2017-2021)
 4/30/17 - 10/31/17 Apr-17
- 
Identify and implement partnership-building activities for the selected health issue(s).
 IDPH Strategic Plan (2017-2021)
 10/31/17 - 3/31/18 Apr-17
- 
Educate/train local public health on CHS role.
 IDPH Strategic Plan (2017-2021)
 3/31/18 - 1/31/19 Apr-17

Analysis

Apr-17

The actions related to this strategy are scheduled to begin later this year.



Lead

Administration & Professional Licensure Division Director

Start Date

1/17/17

End Date

12/31/21

Goals

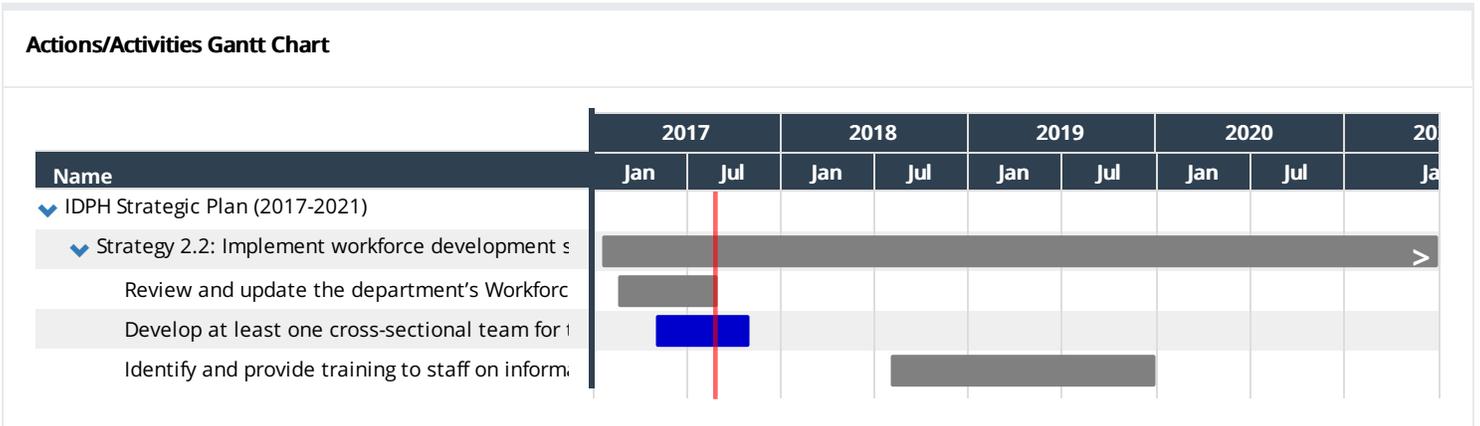
Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI). Apr-17
IDPH Strategic Plan (2017-2021)

Actions/Activities

- Review and update the department's Workforce Development Plan.** 2/17/17 - 8/31/17 Apr-17
IDPH Strategic Plan (2017-2021)
- Develop at least one cross-sectional team for the selected health issues [Goal 3].** 4/30/17 - 10/31/17 Apr-17
IDPH Strategic Plan (2017-2021)
- Identify and provide training to staff on informatics and analytical skills.** 7/31/18 - 12/31/19 Apr-17
IDPH Strategic Plan (2017-2021)

Analysis Apr-17

Two of the three actions are in progress. The third action will begin in the next quarter.



Strategy 2.3: Enhance internal and external communications: improve how people communicate & what is communicated.

IDPH Strategic Plan (2017-2021)

Lead

Deputy Director

Start Date

1/17/17

End Date

12/31/21

Goals

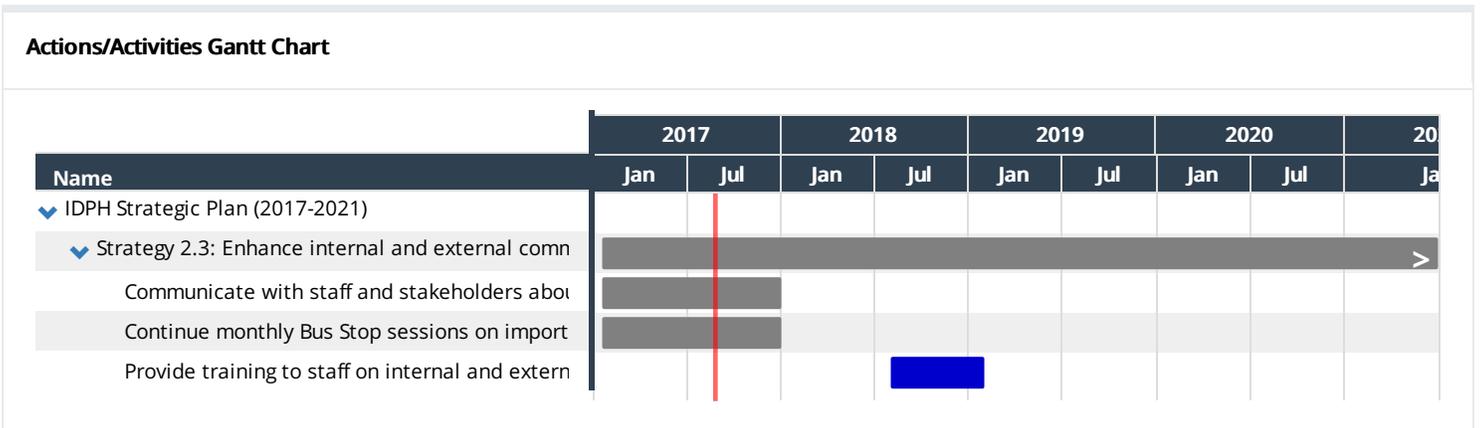

Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)
 Apr-17

Actions/Activities

- 
Communicate with staff and stakeholders about the IDPH strategic plan.
 IDPH Strategic Plan (2017-2021)
 1/17/17 - 12/31/17 Apr-17
- 
Continue monthly Bus Stop sessions on important organizational functions/processes.
 IDPH Strategic Plan (2017-2021)
 1/17/17 - 12/31/17 Apr-17
- 
Provide training to staff on internal and external communication and meeting facilitation.
 IDPH Strategic Plan (2017-2021)
 7/31/18 - 1/31/19 Apr-17

Analysis Apr-17

Two of the three actions are in progress. The third action will begin in 2018.



Lead

Deputy Director

Start Date

1/13/17

End Date

12/31/21

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)
 Apr-17

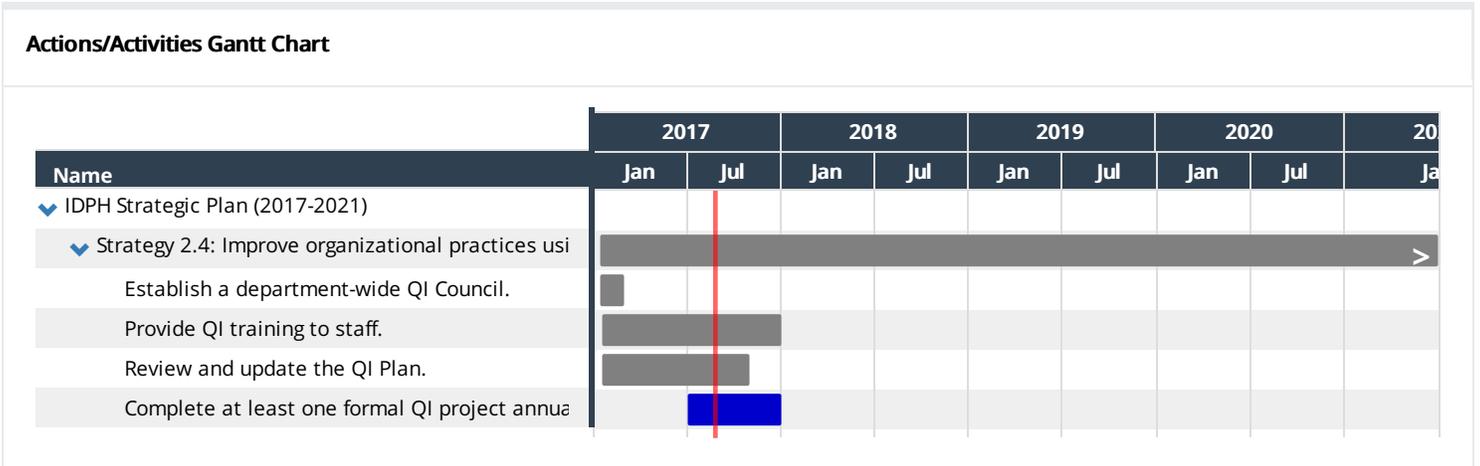
Actions/Activities

- 
Establish a department-wide QI Council.
 IDPH Strategic Plan (2017-2021)
 1/13/17 - 2/28/17 Jan-17
- 
Provide QI training to staff.
 IDPH Strategic Plan (2017-2021)
 1/17/17 - 12/31/17 Apr-17
- 
Review and update the QI Plan.
 IDPH Strategic Plan (2017-2021)
 1/17/17 - 10/31/17 Apr-17
- 
Complete at least one formal QI project annually.
 IDPH Strategic Plan (2017-2021)
 7/1/17 - 12/31/17 Apr-17

Analysis

Apr-17

One action completed. Two of three remaining actions in progress.



Strategy 3.1: Develop and implement collaborative, department-wide activities related to decreasing obesity.

IDPH Strategic Plan (2017-2021)

Lead

Health Promotion & Chronic Disease Prevention Division Director

Start Date

1/17/17

End Date

12/31/21

Goals


Goal 3: Implement a collaborative, department-wide approach to addressing Iowa's top health issues.
 IDPH Strategic Plan (2017-2021) Apr-17

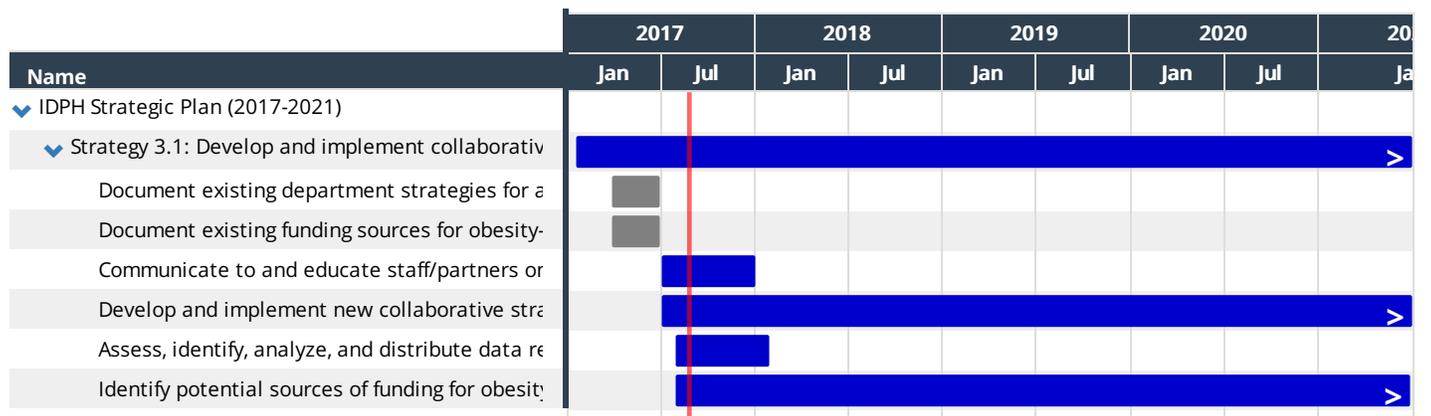
Actions/Activities

	Document existing department strategies for addressing obesity. IDPH Strategic Plan (2017-2021)	3/28/17 - 6/30/17	Apr-17
	Document existing funding sources for obesity-related strategies. IDPH Strategic Plan (2017-2021)	3/28/17 - 6/30/17	Apr-17
	Communicate to and educate staff/partners on obesity-related issues. IDPH Strategic Plan (2017-2021)	7/1/17 - 1/1/18	Apr-17
	Develop and implement new collaborative strategies for addressing obesity. IDPH Strategic Plan (2017-2021)	7/1/17 - 12/31/21	Apr-17
	Assess, identify, analyze, and distribute data related to obesity. IDPH Strategic Plan (2017-2021)	7/31/17 - 1/31/18	Apr-17
	Identify potential sources of funding for obesity-related strategies. IDPH Strategic Plan (2017-2021)	7/31/17 - 12/31/21	Apr-17

Analysis Apr-17

Two of the actions are in progress. The other actions will begin in the third quarter of 2017.

Actions/Activities Gantt Chart



Strategy 3.2: Develop and implement collaborative, department-wide activities related to improving nutrition.

IDPH Strategic Plan (2017-2021)

Lead

Health Promotion & Chronic Disease Prevention Division Director

Start Date

1/17/17

End Date

12/31/21

Goals


Goal 3: Implement a collaborative, department-wide approach to addressing Iowa's top health issues.
 IDPH Strategic Plan (2017-2021) Apr-17

Actions/Activities

	Document existing department strategies for improving nutrition. IDPH Strategic Plan (2017-2021)	3/28/17 - 4/27/17	Apr-17
	Document existing funding sources for nutrition-related strategies. IDPH Strategic Plan (2017-2021)	3/28/17 - 6/30/17	Apr-17
	Communicate to and educate staff/partners on nutrition related issues. IDPH Strategic Plan (2017-2021)	7/1/17 - 1/1/18	Apr-17
	Develop and implement new collaborative strategies for improving nutrition. IDPH Strategic Plan (2017-2021)	7/1/17 - 12/31/21	Apr-17
	Assess, identify, analyze, and distribute data related to nutrition. IDPH Strategic Plan (2017-2021)	7/31/17 - 1/31/18	Apr-17
	Identify potential sources of funding for nutrition-related strategies. IDPH Strategic Plan (2017-2021)	7/31/17 - 12/31/21	Apr-17

Analysis Apr-17

Two of the actions are in progress. The other actions will begin in the third quarter of 2017.

Actions/Activities Gantt Chart

Name	2017		2018		2019		2020		2021
	Jan	Jul	Jan	Jul	Jan	Jul	Jan	Jul	Jan
<ul style="list-style-type: none"> <ul style="list-style-type: none"> <ul style="list-style-type: none"> Document existing department strategies for i Document existing funding sources for nutritio Communicate to and educate staff/partners or Develop and implement new collaborative str Assess, identify, analyze, and distribute data re Identify potential sources of funding for nutriti 									

Strategy 3.3: Develop and implement collaborative, department-wide activities related to increasing physical activity.

IDPH Strategic Plan (2017-2021)

Lead

Health Promotion & Chronic Disease Prevention Division Director

Start Date

1/17/17

End Date

12/31/21

Goals


Goal 3: Implement a collaborative, department-wide approach to addressing Iowa's top health issues.
 IDPH Strategic Plan (2017-2021) Apr-17

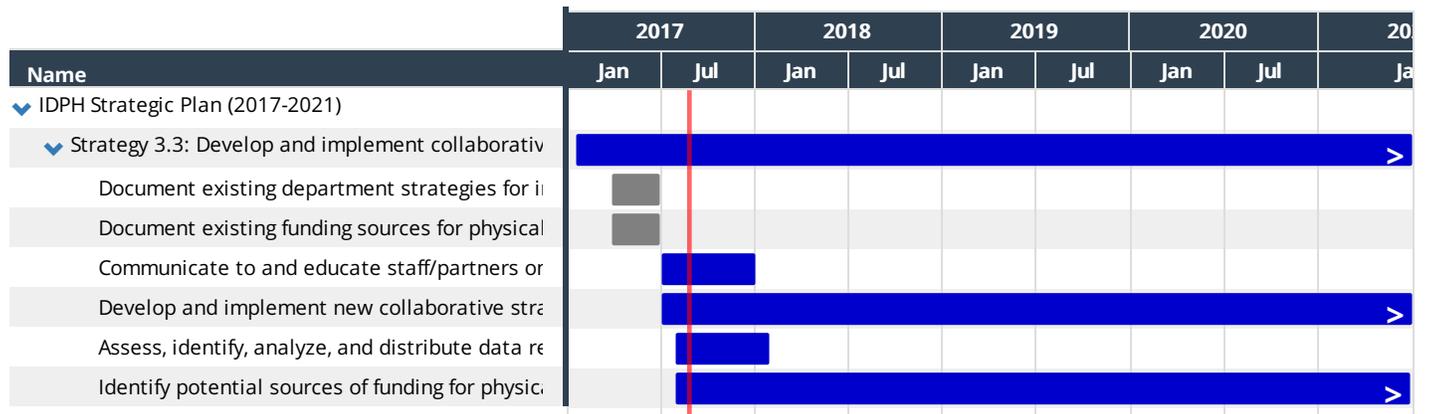
Actions/Activities

 Document existing department strategies for increasing physical activity. IDPH Strategic Plan (2017-2021)	3/28/17 - 6/30/17 Apr-17
 Document existing funding sources for physical activity-related strategies. IDPH Strategic Plan (2017-2021)	3/28/17 - 6/30/17 Apr-17
 Communicate to and educate staff/partners on physical activity-related issues. IDPH Strategic Plan (2017-2021)	7/1/17 - 1/1/18 Apr-17
 Develop and implement new collaborative strategies for increasing physical activity. IDPH Strategic Plan (2017-2021)	7/1/17 - 12/31/21 Apr-17
 Assess, identify, analyze, and distribute data related to physical activity. IDPH Strategic Plan (2017-2021)	7/31/17 - 1/31/18 Apr-17
 Identify potential sources of funding for physical activity-related strategies. IDPH Strategic Plan (2017-2021)	7/31/17 - 12/31/21 Apr-17

Analysis Apr-17

Two of the actions are in progress. The other actions will begin in the third quarter of 2017.

Actions/Activities Gantt Chart



Goals

 **Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).**
IDPH Strategic Plan (2017-2021) Apr-17

Strategies

Analysis Dec-16

Iowa's Top Health Issues were published in August 2016.

Data Source

Healthy Iowans: Iowa's Health Improvement Plan

Results Dec-16

2016



Indicator Data

Period		Status	Actual	Target
Dec-16		Target Met, No Trend	Identified & Published August 2016	Identified & Published
Dec-17		Not Defined		

■ **Data score (TBD), e.g., percent of health issues with data assessed, identified, analyzed, distributed**

IDPH Strategic Plan (2017-2021)

Goals


Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).
Apr-17

IDPH Strategic Plan (2017-2021)

Strategies


Strategy 1.2: Develop, implement, and evaluate models for addressing health issues using CHS practices.
Apr-17

1/17/17 - 12/31/21
IDPH Strategic Plan (2017-2021)


Strategy 1.3: IDPH staff demonstrate CHS practices in carrying out health priorities.
Apr-17

1/17/17 - 12/31/21
IDPH Strategic Plan (2017-2021)

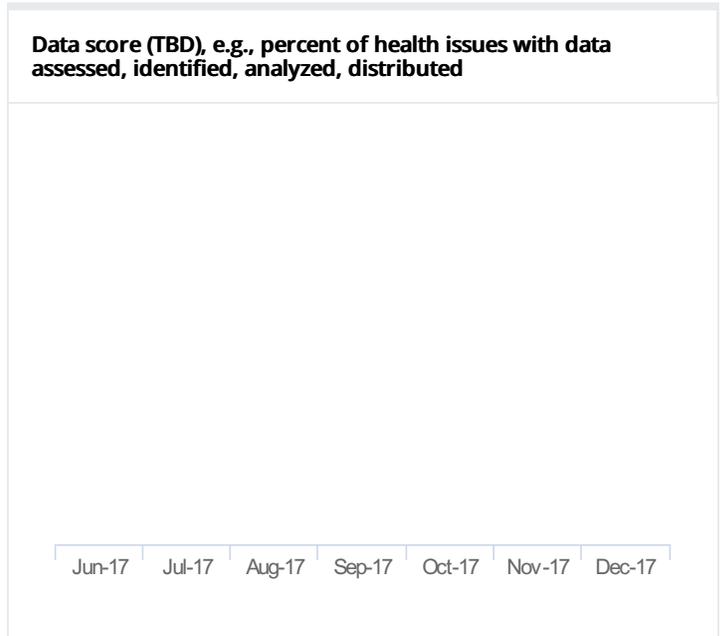
Analysis

Jun-17

TBD

Data Source

TBD



Indicator Data

Period		Status	Actual	Target
Jun-17	■	Not Defined		
Jul-17	■	Not Defined		
Aug-17	■	Not Defined		
Sep-17	■	Not Defined		
Oct-17	■	Not Defined		
Nov-17	■	Not Defined		
Dec-17	■	Not Defined		

Strategy score (TBD), e.g., percent of health issues with statewide strategy developed, adopted, adapted

IDPH Strategic Plan (2017-2021)

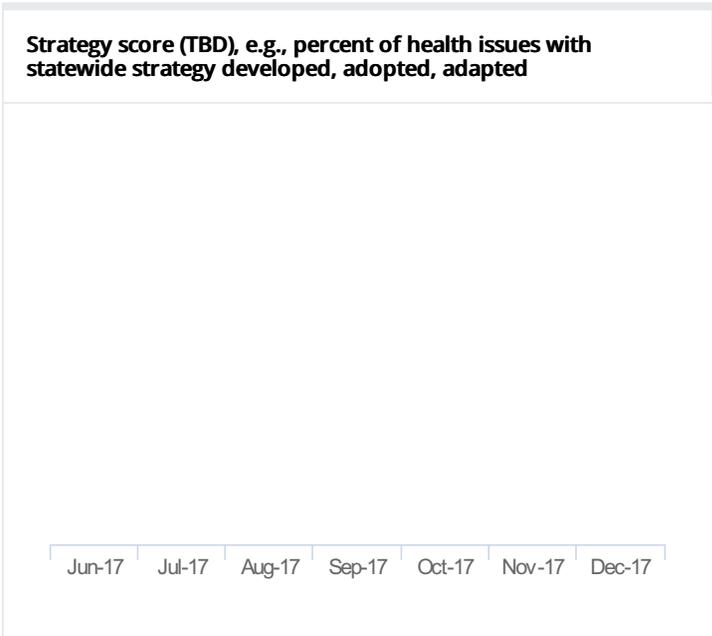
Goals

 **Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).** Apr-17
 IDPH Strategic Plan (2017-2021)

Strategies

 **Strategy 1.2: Develop, implement, and evaluate models for addressing health issues using CHS practices.** 1/17/17 - 12/31/21 Apr-17
 IDPH Strategic Plan (2017-2021)

 **Strategy 1.3: IDPH staff demonstrate CHS practices in carrying out health priorities.** 1/17/17 - 12/31/21 Apr-17
 IDPH Strategic Plan (2017-2021)



Analysis Jun-17

TBD

Data Source

TBD

Indicator Data

Period	Status	Actual	Target
Jun-17	Not Defined		
Jul-17	Not Defined		
Aug-17	Not Defined		
Sep-17	Not Defined		
Oct-17	Not Defined		
Nov-17	Not Defined		
Dec-17	Not Defined		

Percent of staff performance plans with CHS practice identified
IDPH Strategic Plan (2017-2021)

Goals


Goal 1: Strengthen the department's role as Iowa's chief health strategist (CHS).
 IDPH Strategic Plan (2017-2021)
 Apr-17

Strategies


Strategy 1.3: IDPH staff demonstrate CHS practices in carrying out health priorities.
 IDPH Strategic Plan (2017-2021)
 1/17/17 - 12/31/21
Apr-17

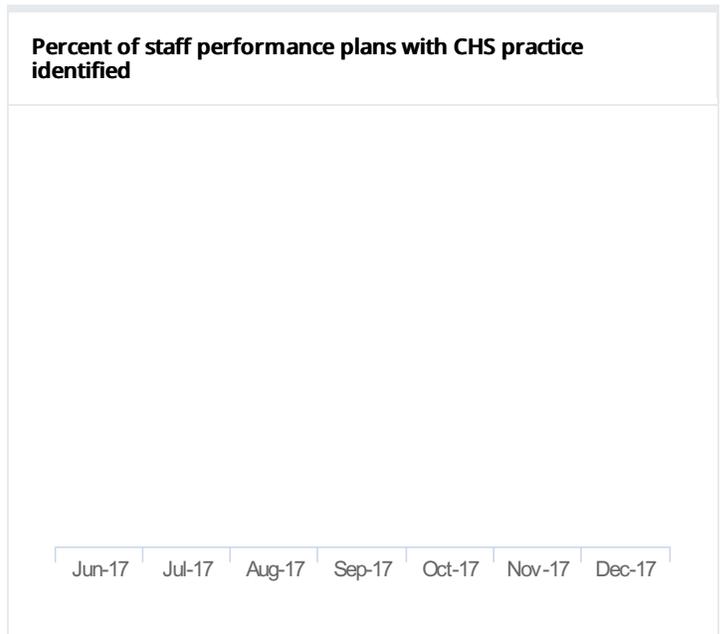
Analysis

Jun-17

TBD

Data Source

TBD



Indicator Data

Period		Status	Actual	Target
Jun-17	▬	Not Defined		
Jul-17	▬	Not Defined		
Aug-17	▬	Not Defined		
Sep-17	▬	Not Defined		
Oct-17	▬	Not Defined		
Nov-17	▬	Not Defined		
Dec-17	▬	Not Defined		

Partnerships: Partnership score (TBD), e.g., coalition/partnership strength for selected issues (Goal 3)

IDPH Strategic Plan (2017-2021)

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)

Apr-17

Strategies


Strategy 2.1: Strengthen partnerships.
 IDPH Strategic Plan (2017-2021)

1/17/17 - 12/31/21 **Apr-17**

Analysis

Jun-17

TBD

Data Source

TBD

Partnership score (TBD), e.g., coalition/partnership strength for selected issues (Goal 3)



Indicator Data

Period	Status	Actual	Target
Jun-17	Not Defined		
Jul-17	Not Defined		
Aug-17	Not Defined		
Sep-17	Not Defined		
Oct-17	Not Defined		
Nov-17	Not Defined		
Dec-17	Not Defined		

Partnerships: Percent of local public health agencies with staff that have attended CHS training

IDPH Strategic Plan (2017-2021)

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)

Apr-17

Strategies


Strategy 2.1: Strengthen partnerships.
 IDPH Strategic Plan (2017-2021)

1/17/17 - 12/31/21 **Apr-17**

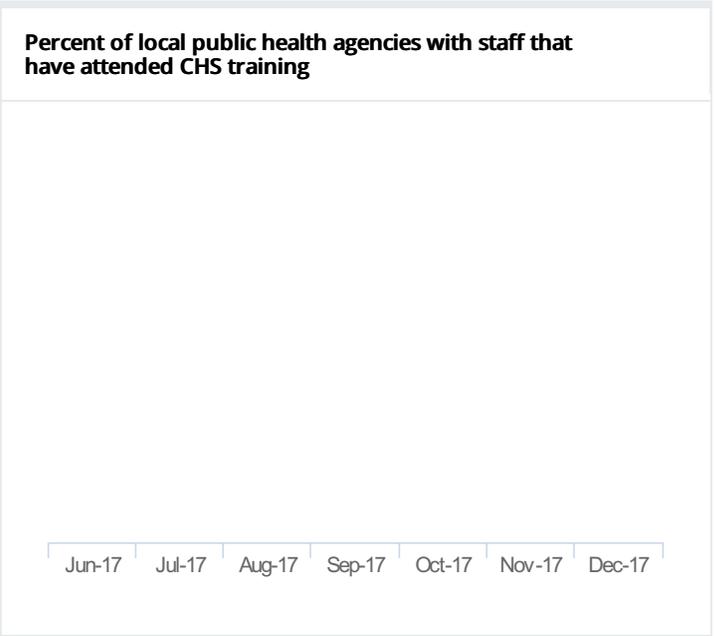
Analysis

Jun-17

TBD

Data Source

TBD



Indicator Data

Period	Status	Actual	Target
Jun-17	Not Defined		
Jul-17	Not Defined		
Aug-17	Not Defined		
Sep-17	Not Defined		
Oct-17	Not Defined		
Nov-17	Not Defined		
Dec-17	Not Defined		

Workforce Development: Percent of employees that agree "IDPH has the right people with the right skills to do its work" (Employee Survey)

IDPH Strategic Plan (2017-2021)

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
Apr-17

IDPH Strategic Plan (2017-2021)

Strategies


Strategy 2.2: Implement workforce development strategies to assure human resource capabilities match needs today and in the future. 1/17/17 - 12/31/21 Apr-17

IDPH Strategic Plan (2017-2021)

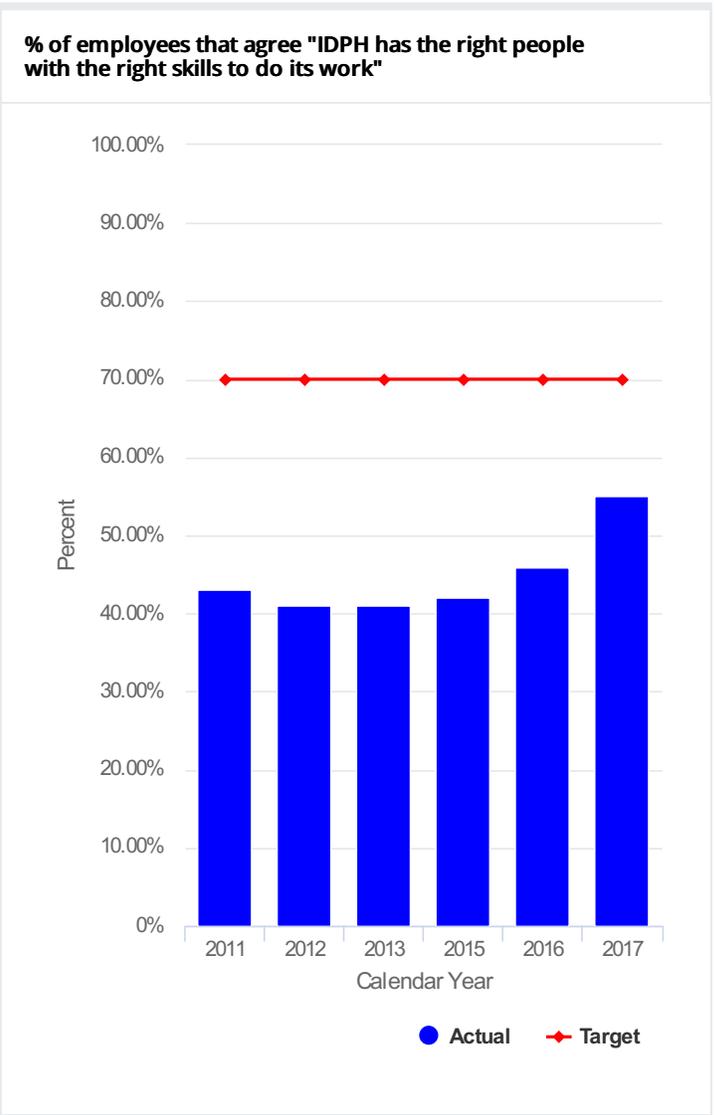
Analysis

2017

This measure increased slightly compared to the baseline value. It remains well below the target.

Data Source

IDPH - Employee Survey



Indicator Data

Period	Status	Actual	Target
2011	Target Not Met, No Tr...	43.00%	70.00%
2012	Target Not Met, Trend...	41.00%	70.00%
2013	Target Not Met, No Tr...	41.00%	70.00%
2015	Target Not Met, Trend...	42.00%	70.00%
2016	Target Not Met, Trend...	46.00%	70.00%
2017	Target Not Met, Trend...	55.00%	70.00%

Goals

Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI). Apr-17
IDPH Strategic Plan (2017-2021)

Strategies

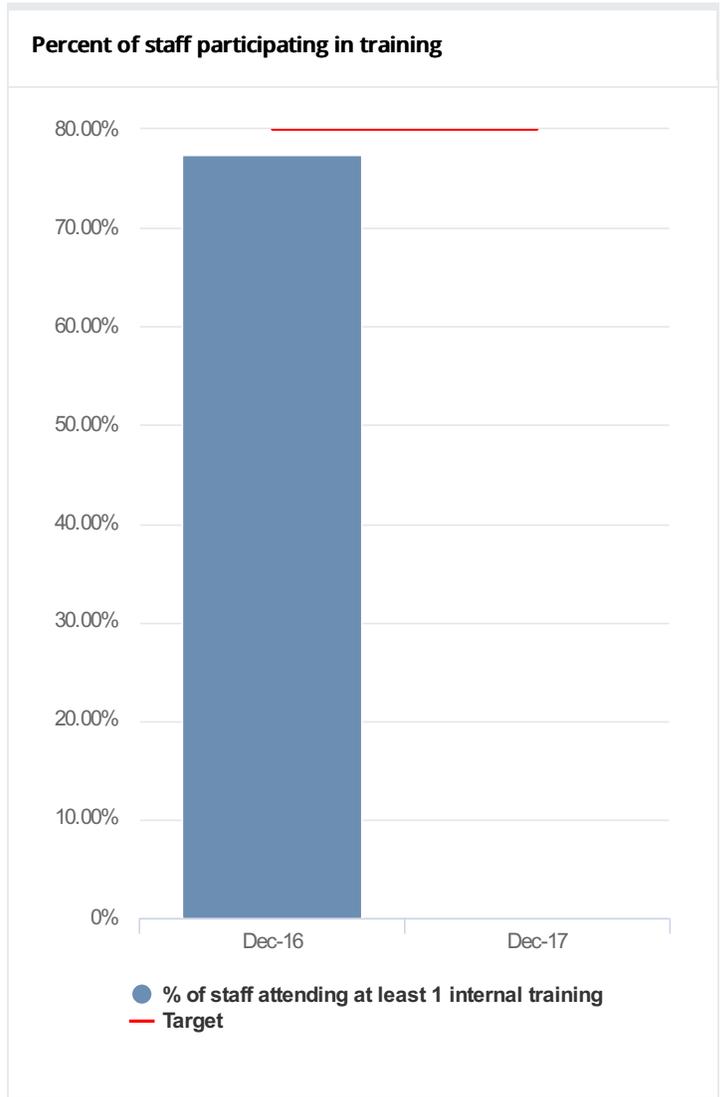
Strategy 2.2: Implement workforce development strategies to assure human resource capabilities match needs today and in the future. 1/17/17 - 12/31/21 Apr-17
IDPH Strategic Plan (2017-2021)

Analysis Dec-16

Of 362 permanent staff at the beginning of 2016, 280 attended at least one internal training during 2016.

Data Source

Bureau of Planning Services training logs.



Indicator Data

Period	Status	% of staff attending at least 1 internal training	Target	# of staff attending at least 1 training	# of total permanent staff
Dec-16	Target Not Met, No Tr...	77.35%	80.00%	280	362
Dec-17	Not Defined		80.00%		

Workforce Development: Percent of staff participating in informatics and analytical skills training

IDPH Strategic Plan (2017-2021)

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)

Apr-17

Percent of staff participating in informatics and analytical skills training

Jun-17 | Jul-17 | Aug-17 | Sep-17 | Oct-17 | Nov-17 | Dec-17

Strategies


Strategy 2.2: Implement workforce development strategies to assure human resource capabilities match needs today and in the future. 1/17/17 - 12/31/21
 IDPH Strategic Plan (2017-2021)

Apr-17

Analysis

Jun-17

TBD

Data Source

TBD

Indicator Data

Period	Status	Actual	Target
Jun-17	Not Defined		
Jul-17	Not Defined		
Aug-17	Not Defined		
Sep-17	Not Defined		
Oct-17	Not Defined		
Nov-17	Not Defined		
Dec-17	Not Defined		

Communication: Percent of employees that know the IDPH vision (Employee Survey)

IDPH Strategic Plan (2017-2021)

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
Apr-17

IDPH Strategic Plan (2017-2021)

Strategies


Strategy 2.3: Enhance internal and external communications: improve how people communicate & what is communicated.
1/17/17 - 12/31/21
Apr-17

IDPH Strategic Plan (2017-2021)

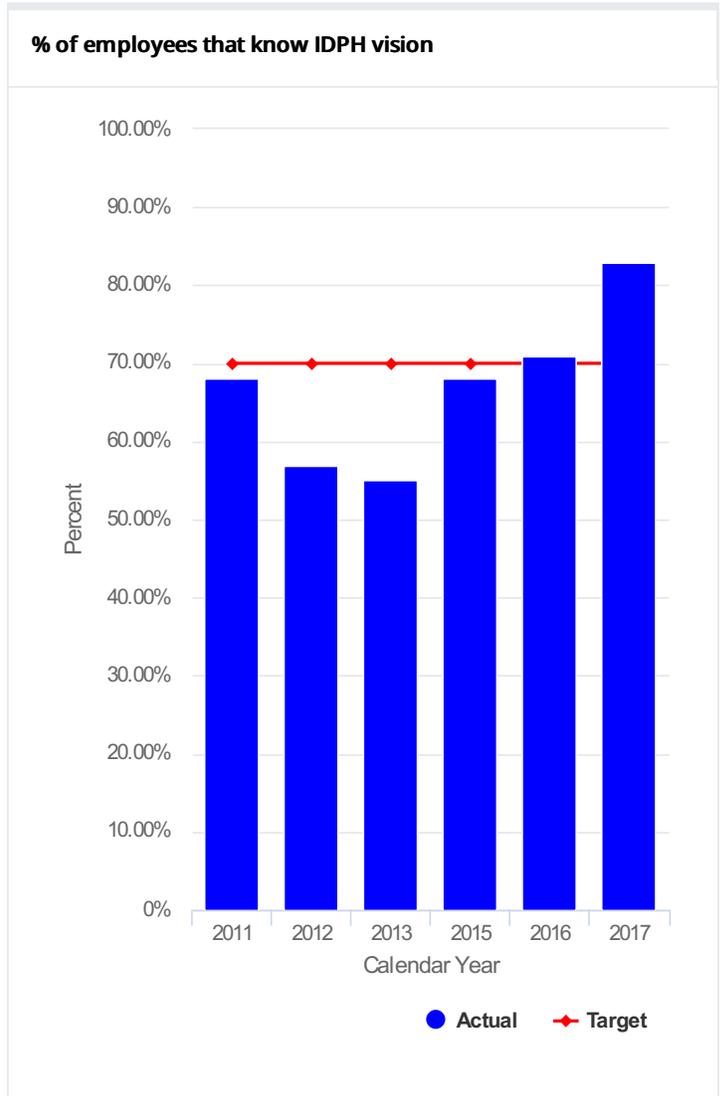
Analysis

2017

Percentage reached its highest level in 2017. Target has been met since 2016. After dips in performance in 2012 and 2013, the percentage has risen substantially.

Data Source

IDPH Employee Survey



Indicator Data

Period	Status	Actual	Target
2011	Target Not Met, No Tr...	68.00%	70.00%
2012	Target Not Met, Trend...	57.00%	70.00%
2013	Target Not Met, Trend...	55.00%	70.00%
2015	Target Not Met, Trend...	68.00%	70.00%
2016	Target Met, Trend in R...	71.00%	70.00%
2017	Target Met, Trend in R...	83.00%	70.00%

Communication: Percent of employees that know the IDPH mission (Employee Survey)

IDPH Strategic Plan (2017-2021)

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
Apr-17

IDPH Strategic Plan (2017-2021)

Strategies


Strategy 2.3: Enhance internal and external communications: improve how people communicate & what is communicated.
1/17/17 - 12/31/21
Apr-17

IDPH Strategic Plan (2017-2021)

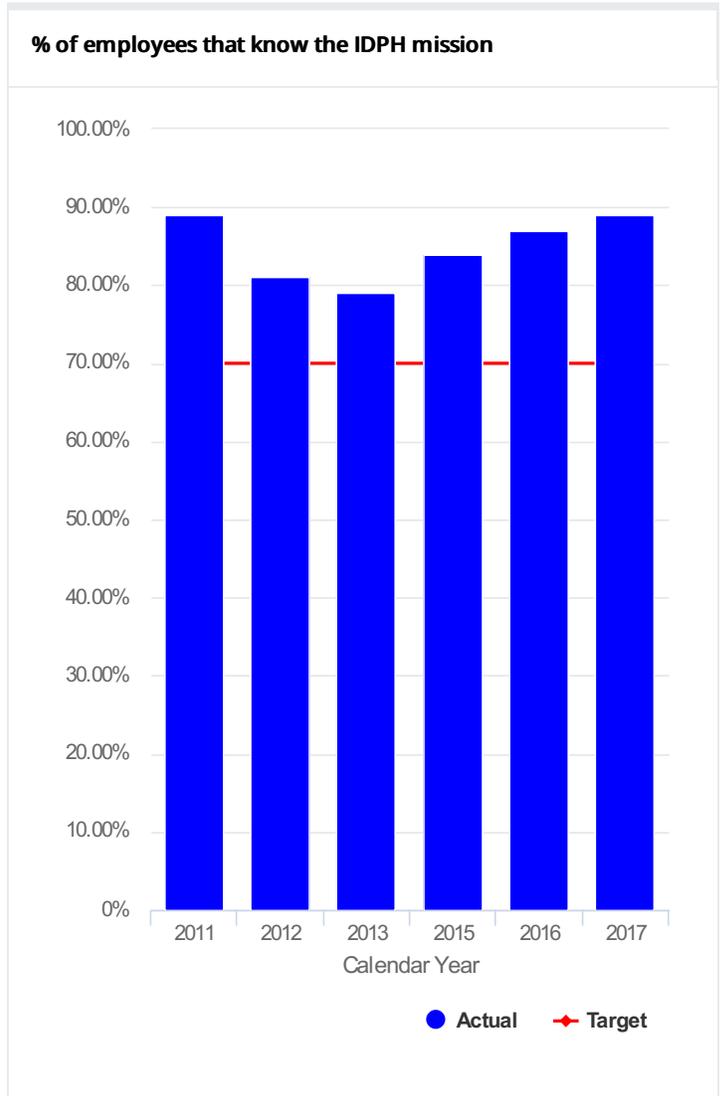
Analysis

2017

Target has been met since 2011. After dips in performance in 2012 and 2013, the percentage has returned to its baseline value.

Data Source

IDPH Employee Survey



Indicator Data

Period	Status	Actual	Target
2011	Target Met, No Trend	89.00%	70.00%
2012	Target Met, Trend in W..	81.00%	70.00%
2013	Target Met, Trend in W..	79.00%	70.00%
2015	Target Met, Trend in R..	84.00%	70.00%
2016	Target Met, Trend in R..	87.00%	70.00%
2017	Target Met, Trend in R..	89.00%	70.00%

Communication: Percent of employees that see a clear link between their work and the department's strategic plan (Employee Survey)

IDPH Strategic Plan (2017-2021)

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)
 Apr-17

Strategies


Strategy 2.3: Enhance internal and external communications: improve how people communicate & what is communicated.
 IDPH Strategic Plan (2017-2021)
 Apr-17

1/17/17 - 12/31/21

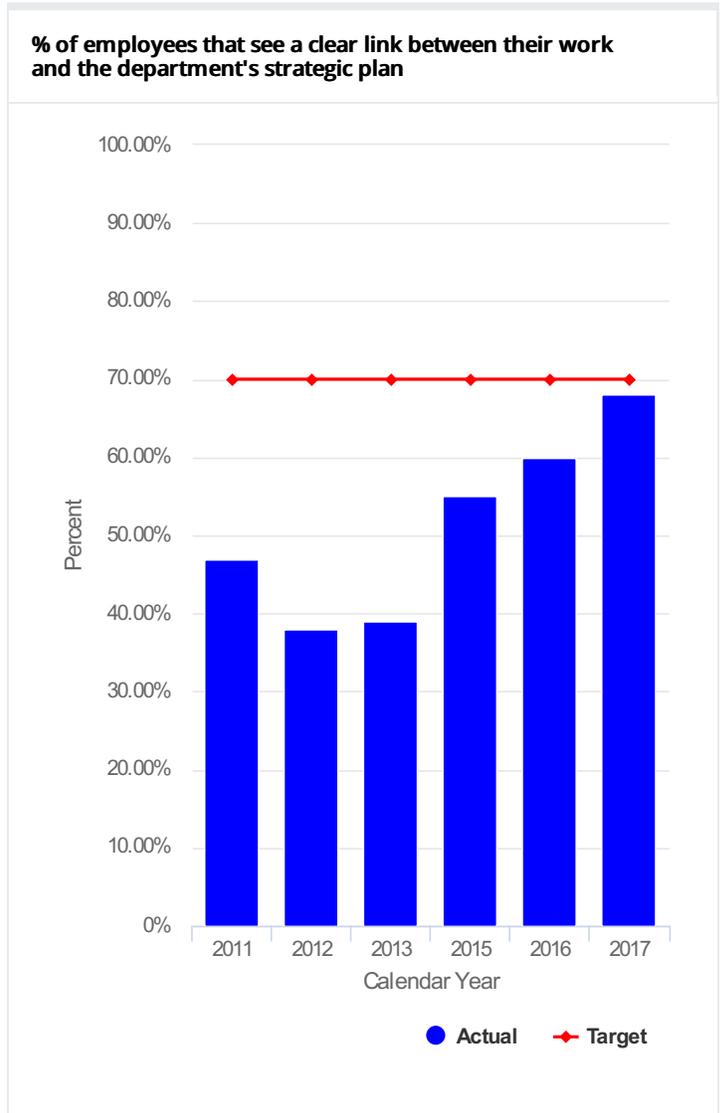
Analysis

2017

Target has not been met. After dips in performance in 2012 and 2013, there has been steady progress toward the target.

Data Source

IDPH Employee Survey



Indicator Data

Period	Status	Actual	Target
2011	Target Not Met, No Tr...	47.00%	70.00%
2012	Target Not Met, Trend...	38.00%	70.00%
2013	Target Not Met, Trend...	39.00%	70.00%
2015	Target Not Met, Trend...	55.00%	70.00%
2016	Target Not Met, Trend...	60.00%	70.00%
2017	Target Not Met, Trend...	68.00%	70.00%



Communication: Percent of employees satisfied with the information received about what's going on in other parts of the department (Employee Survey)

IDPH Strategic Plan (2017-2021)

Goals



Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).

IDPH Strategic Plan (2017-2021)

Apr-17

Strategies



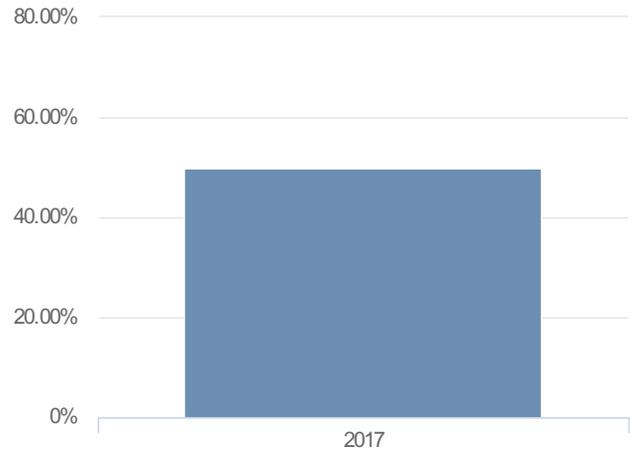
Strategy 2.3: Enhance internal and external communications: improve how people communicate & what is communicated.

IDPH Strategic Plan (2017-2021)

1/17/17 - 12/31/21

Apr-17

% of employees satisfied with the information received about what's going on in other parts of the department



Analysis

2017

This question was asked for the first time in 2017. Target (70%) has not been met.

Data Source

IDPH Employee Survey

Indicator Data

Period	Status	Actual	Target
2011	Not Defined		
2012	Not Defined		
2013	Not Defined		
2015	Not Defined		
2016	Not Defined		
2017	Target Not Met, No Tr...	50.00%	70.00%

Goals

Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI). Apr-17

IDPH Strategic Plan (2017-2021)

Strategies

Strategy 2.4: Improve organizational practices using QI processes. 1/13/17 - 12/31/21 Apr-17

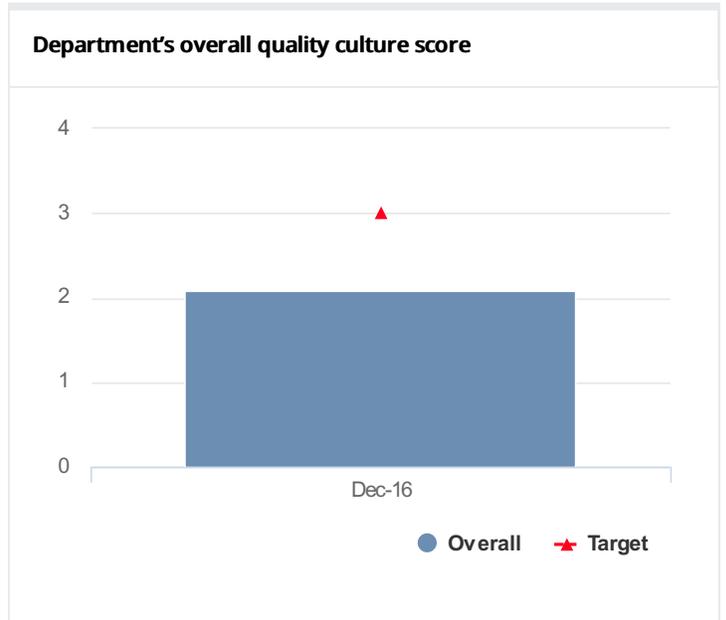
IDPH Strategic Plan (2017-2021)

Analysis Dec-16

Baseline is 2.09 out of a possible 5, which represents an overall culture score of slightly above "we are just getting started" (2). Target of 3 will represent "We have had some movement in the right direction."

Data Source

Bureau of Planning Services, Quality culture survey.



Indicator Data

Period	Status	Commitment	Capability	Customer Expectations	Empowerment	Process Focus	Institutionalization
Dec-16	Target Not Met, No Tr...	2.63	2.11	2.35	1.74	1.98	1.72
Dec-17	Not Defined						

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)

Apr-17

Strategies


Strategy 2.4: Improve organizational practices using QI processes.
 IDPH Strategic Plan (2017-2021)

1/13/17 - 12/31/21 **Apr-17**

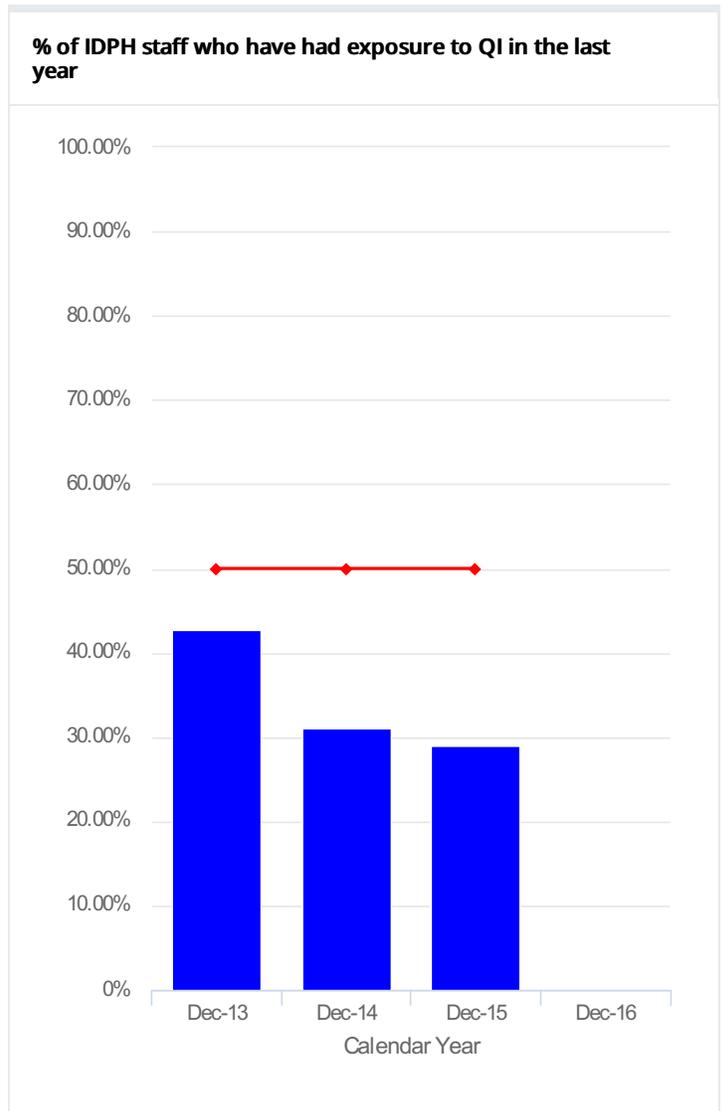
Analysis

Dec-16

The percentage has been decreasing since starting to track it in 2013.

Data Source

Bureau of Planning Services, IDPH bureau chief survey.



Indicator Data

Period	Status	Actual	Target
Dec-13	 Target Not Met, No Tr...	42.70%	50.00%
Dec-14	 Target Not Met, Trend...	31.00%	50.00%
Dec-15	 Target Not Met, Trend...	29.00%	50.00%
Dec-16	 Target Not Met, Trend...		

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)

Apr-17

Strategies


Strategy 2.4: Improve organizational practices using QI processes.
 IDPH Strategic Plan (2017-2021)

1/13/17 - 12/31/21 **Apr-17**

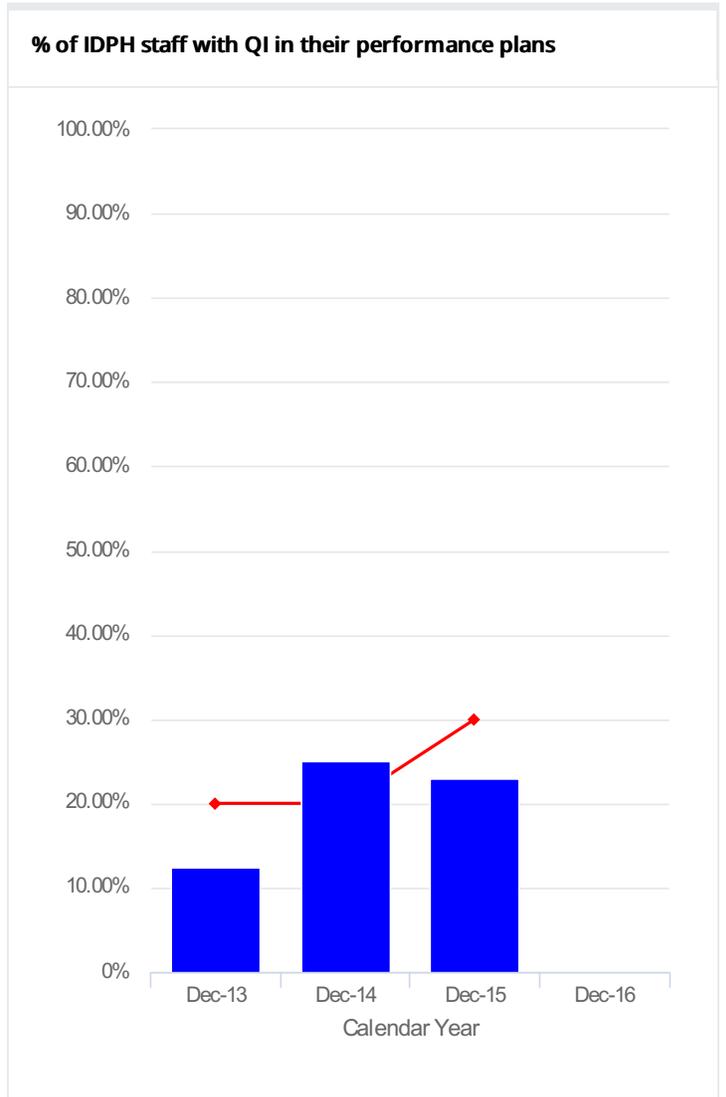
Analysis

Dec-16

There is no clear trend for this measure. The percentage decreased from 2014 to 2015.

Data Source

Bureau of Planning Services, IDPH bureau chief survey.



Indicator Data

Period	Status	Actual	Target
Dec-13	Target Not Met, No Tr... 	12.50%	20.00%
Dec-14	Target Met, Trend in R... 	25.00%	20.00%
Dec-15	Target Not Met, Trend... 	23.00%	30.00%
Dec-16	Target Not Met, Trend... 	-	-

QI: Percent of employees that agree "We have good processes for doing our work" (Employee Survey)

IDPH Strategic Plan (2017-2021)

Goals

Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI). Apr-17

IDPH Strategic Plan (2017-2021)

Strategies

Strategy 2.4: Improve organizational practices using QI processes. 1/13/17 - 12/31/21 Apr-17

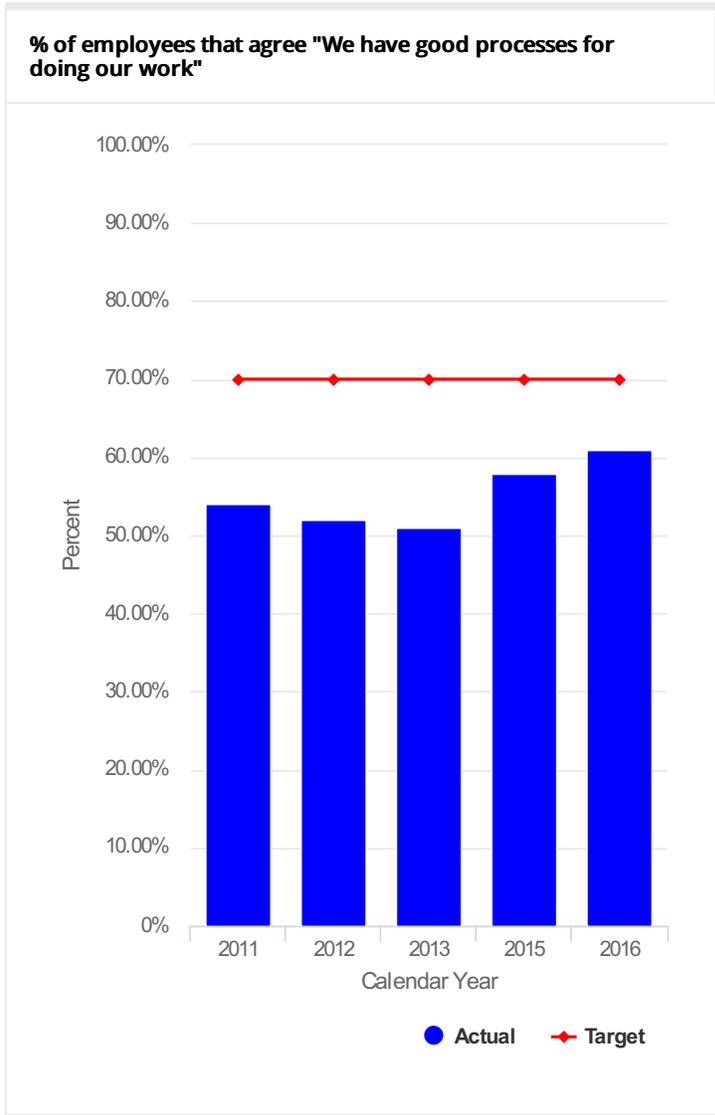
IDPH Strategic Plan (2017-2021)

Analysis 2017

Target has not been met. After dips in performance in 2012 and 2013, there has been moderate progress toward the target.

Data Source

IDPH - Employee Survey



Indicator Data

Period	Status	Actual	Target
2011	Target Not Met, No Tr...	54.00%	70.00%
2012	Target Not Met, Trend...	52.00%	70.00%
2013	Target Not Met, Trend...	51.00%	70.00%
2015	Target Not Met, Trend...	58.00%	70.00%
2016	Target Not Met, Trend...	61.00%	70.00%
2017	Target Met, Trend in R...	71.00%	70.00%

QI: Percent of employees that agree to "I have influence in defining my work processes" (Employee Survey)

IDPH Strategic Plan (2017-2021)

Goals

Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI). Apr-17

IDPH Strategic Plan (2017-2021)

Strategies

Strategy 2.4: Improve organizational practices using QI processes. 1/13/17 - 12/31/21 Apr-17

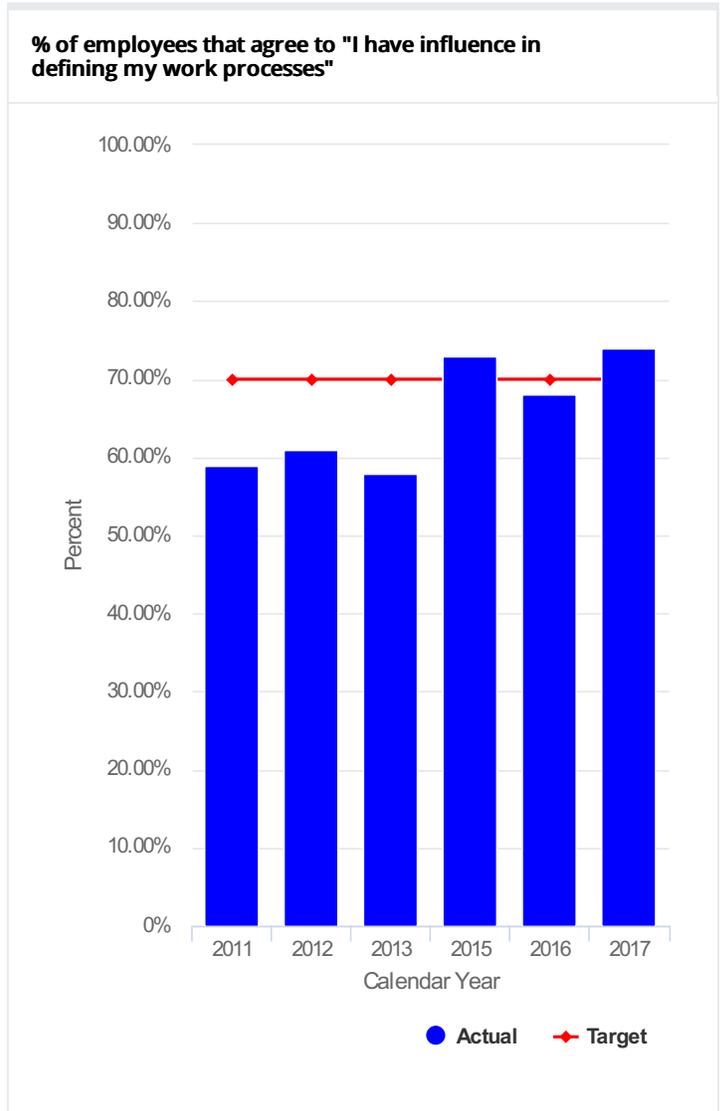
IDPH Strategic Plan (2017-2021)

Analysis 2017

Target was met in 2017. This measure has fluctuated over the years.

Data Source

IDPH - Employee Survey



Indicator Data

Period	Status	Actual	Target
2011	Target Not Met, No Tr...	59.00%	70.00%
2012	Target Not Met, Trend...	61.00%	70.00%
2013	Target Not Met, Trend...	58.00%	70.00%
2015	Target Met, Trend in R...	73.00%	70.00%
2016	Target Not Met, Trend...	68.00%	70.00%
2017	Target Met, Trend in R...	74.00%	70.00%

QI: Percent of employees that agree to "I have influence in improving my work processes" (Employee Survey)

IDPH Strategic Plan (2017-2021)

Goals


Goal 2: Strengthen the department's capability and capacity to improve population health through partnerships, communications, workforce development, and quality improvement (QI).
 IDPH Strategic Plan (2017-2021)

Apr-17

Strategies


Strategy 2.4: Improve organizational practices using QI processes.
 IDPH Strategic Plan (2017-2021)

1/13/17 - 12/31/21 **Apr-17**

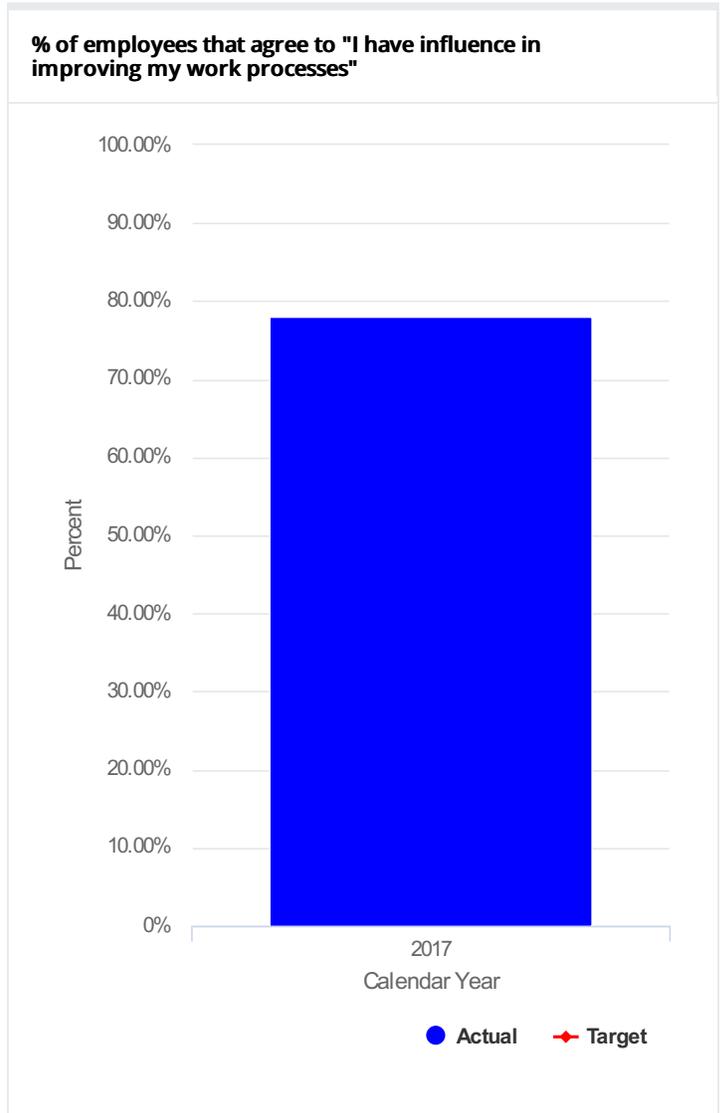
Analysis

2017

This was the first year for this question. Performance was above the target.

Data Source

IDPH - Employee Survey



Indicator Data

Period	Status	Actual	Target
2011	Not Defined		
2012	Not Defined		
2013	Not Defined		
2015	Not Defined		
2016	Not Defined		
2017	Target Met, No Trend	78.00%	70.00%

Outcomes/metrics of progress toward improvement of the selected health issues

IDPH Strategic Plan (2017-2021)

Goals


Goal 3: Implement a collaborative, department-wide approach to addressing Iowa's top health issues.
Apr-17

IDPH Strategic Plan (2017-2021)

Strategies


Strategy 3.1: Develop and implement collaborative, department-wide activities related to decreasing obesity. 1/17/17 - 12/31/21 Apr-17

IDPH Strategic Plan (2017-2021)


Strategy 3.2: Develop and implement collaborative, department-wide activities related to improving nutrition. 1/17/17 - 12/31/21 Apr-17

IDPH Strategic Plan (2017-2021)


Strategy 3.3: Develop and implement collaborative, department-wide activities related to increasing physical activity. 1/17/17 - 12/31/21 Apr-17

IDPH Strategic Plan (2017-2021)

Analysis Jun-17

TBD

Data Source

TBD



Indicator Data

Period		Status	Actual	Target
Jun-17	▬	Not Defined		
Jul-17	▬	Not Defined		
Aug-17	▬	Not Defined		
Sep-17	▬	Not Defined		
Oct-17	▬	Not Defined		
Nov-17	▬	Not Defined		
Dec-17	▬	Not Defined		



Percent of IDPH programs that have activities to address the selected health issues

IDPH Strategic Plan (2017-2021)

Goals



Goal 3: Implement a collaborative, department-wide approach to addressing Iowa's top health issues.

IDPH Strategic Plan (2017-2021)

Apr-17

Strategies



Strategy 3.1: Develop and implement collaborative, department-wide activities related to decreasing obesity.

IDPH Strategic Plan (2017-2021)

1/17/17 - 12/31/21

Apr-17



Strategy 3.2: Develop and implement collaborative, department-wide activities related to improving nutrition.

IDPH Strategic Plan (2017-2021)

1/17/17 - 12/31/21

Apr-17



Strategy 3.3: Develop and implement collaborative, department-wide activities related to increasing physical activity.

IDPH Strategic Plan (2017-2021)

1/17/17 - 12/31/21

Apr-17

Analysis

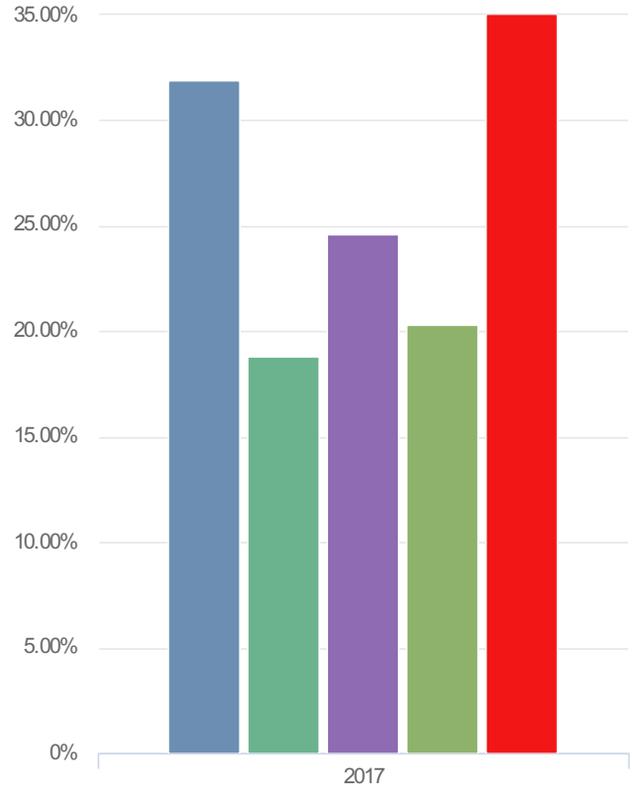
Jun-17

IDPH has 69 programs (according to Program Profile sheets). There are 22 programs (32%) that currently have activities addressing one or more of these issues: obesity, nutrition and physical activity; 13 programs are addressing obesity, 17 are addressing nutrition, and 14 are addressing physical activity. The majority of programs addressing obesity, nutrition, or physical activity are in the Division of Health Promotion and Chronic Disease Prevention. There are no programs in the Division of Administration and Professional Licensure addressing these issues.

Data Source

Strategy Detail Sheets and Program Profiles.

Percent of IDPH programs that have activities to address the selected health issues



- % programs (any obesity, nutrition, PA activities)
- % programs (obesity)
- % programs (nutrition)
- % programs (physical activity)
- Target - % any activities

Indicator Data

Series	Jun-17
% programs (any obesity, nutrition, PA activities)	31.88%
% programs (obesity)	18.84%
% programs (nutrition)	24.64%
% programs (physical activity)	20.29%
Target - % any activities	35.00%
# programs (IDPH program profiles)	69
# programs (any obesity, nutrition, PA activities)	22
# programs (obesity)	13
# programs (nutrition)	17
# programs (physical activity)	14

Percent of programs that incorporate data for the selected health issues into grants, promotions, activities, etc.

IDPH Strategic Plan (2017-2021)

Goals


Goal 3: Implement a collaborative, department-wide approach to addressing Iowa's top health issues.
Apr-17

IDPH Strategic Plan (2017-2021)

Strategies


Strategy 3.1: Develop and implement collaborative, department-wide activities related to decreasing obesity. 1/17/17 - 12/31/21 Apr-17

IDPH Strategic Plan (2017-2021)


Strategy 3.2: Develop and implement collaborative, department-wide activities related to improving nutrition. 1/17/17 - 12/31/21 Apr-17

IDPH Strategic Plan (2017-2021)


Strategy 3.3: Develop and implement collaborative, department-wide activities related to increasing physical activity. 1/17/17 - 12/31/21 Apr-17

IDPH Strategic Plan (2017-2021)

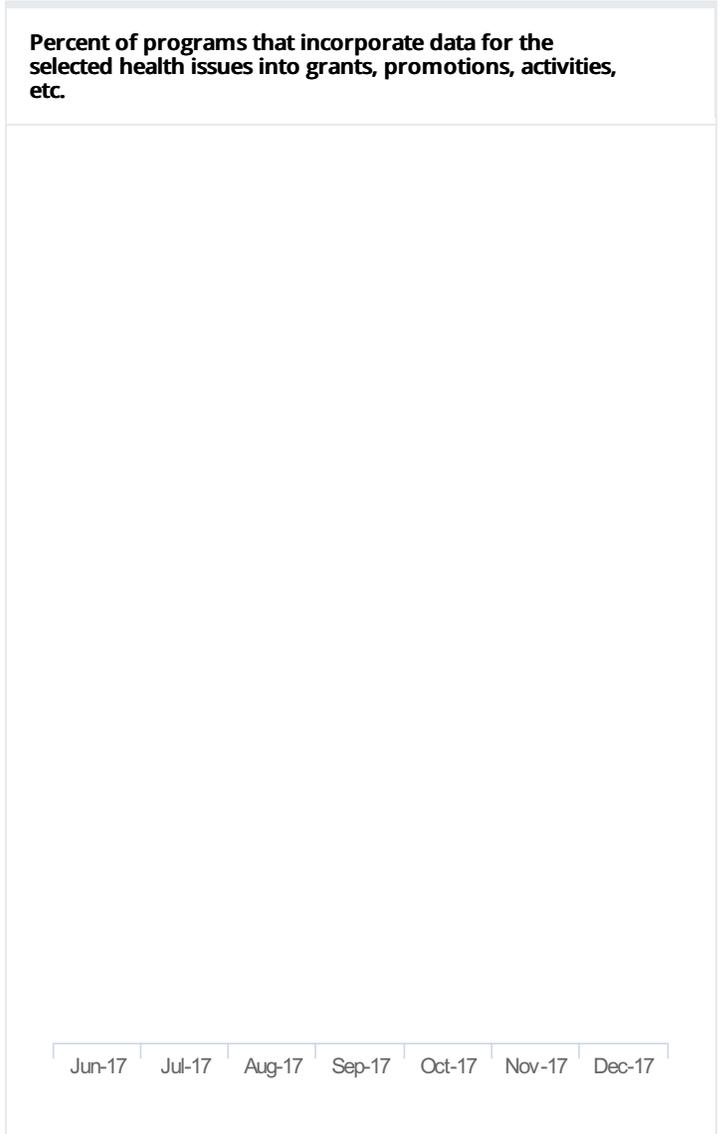
Analysis

Jun-17

TBD

Data Source

TBD



Indicator Data

Period		Status	Actual	Target
Jun-17	▬	Not Defined		
Jul-17	▬	Not Defined		
Aug-17	▬	Not Defined		
Sep-17	▬	Not Defined		
Oct-17	▬	Not Defined		
Nov-17	▬	Not Defined		
Dec-17	▬	Not Defined		

Resources used for the selected health issues (expenditures & receipts)

IDPH Strategic Plan (2017-2021)

Goals


Goal 3: Implement a collaborative, department-wide approach to addressing Iowa's top health issues.
 IDPH Strategic Plan (2017-2021)

Apr-17

Strategies


Strategy 3.1: Develop and implement collaborative, department-wide activities related to decreasing obesity. 1/17/17 - 12/31/21 Apr-17
 IDPH Strategic Plan (2017-2021)


Strategy 3.2: Develop and implement collaborative, department-wide activities related to improving nutrition. 1/17/17 - 12/31/21 Apr-17
 IDPH Strategic Plan (2017-2021)


Strategy 3.3: Develop and implement collaborative, department-wide activities related to increasing physical activity. 1/17/17 - 12/31/21 Apr-17
 IDPH Strategic Plan (2017-2021)

Analysis

Jun-17

TBD

Data Source

TBD

Resources used for the selected health issues (expenditures & receipts)

Jun-17 | Jul-17 | Aug-17 | Sep-17 | Oct-17 | Nov-17 | Dec-17

Indicator Data

Period	Status	Actual	Target
Jun-17	Not Defined		
Jul-17	Not Defined		
Aug-17	Not Defined		
Sep-17	Not Defined		
Oct-17	Not Defined		
Nov-17	Not Defined		
Dec-17	Not Defined		